



Centers for Medicare and Medicaid Services

## LETTER OF APPRECIATION

awarded to

### **Western Slope Orthopaedics**

*On behalf of the Transforming Clinical Practice Initiative (TCPI) and the Centers for Medicare and Medicaid Services, I want to personally congratulate your practice for producing results in achieving the aims of TCPI. These aims reflect our combined commitment to high-quality, high-value care and improving the patient experience. Your practice's contributions to our collective achievement were critical to our success throughout the model.*

*CMS recognizes your dedicated work and ongoing commitment to improving our nation's health. We appreciate your practice joining us in this growing movement. Thank you for pursuing this transformation journey with us and bringing quality improvement best practices to the forefront of our work.*

A handwritten signature in blue ink, appearing to read 'Robert Flemming', is written over a horizontal line.

Robert Flemming, PhD

Director, Transforming Clinical Practice Initiative  
Centers for Medicare and Medicaid Services

September 13, 2019

Date